Translation

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Summary of Consolidated Financial Results for the Year Ended February 29, 2024 (Based on Japanese GAAP)

April 15, 2024

550-1699

(Amounts less than one million yen are rounded down)

Consolidated financial results for the year ended February 29, 2024 (from March 1, 2023 to February 29, 2024)
(1) Consolidated operating results
Percentages indicate vear-on-vear changes

(1) Consolidated operating results								
	Net sales		Net sales Operating profit		Ordinary pro	ofit	Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended February 29, 2024	85,428	9.2	3,584	-	2,866	110.8	3,016	(45.0)
Year ended February 28, 2023	78,212	8.9	(776)	-	1,359	-	5,484	-

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended February 29, 2024	219.56	-	3.3	1.5	4.2
Year ended February 28, 2023	399.30	-	6.6	0.7	(1.0)

(2) Consolidated financial position

	Total assets Net assets		Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of February 29, 2024	211,140	94,466	44.7	6,868.61	
As of February 28, 2023	178,803	86,482	48.3	6,289.19	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended February 29, 2024	8,134	(15,236)	11,781	20,692
Year ended February 28, 2023	6,061	9,706	(13,507)	16,013

2. Cash dividends

Annual dividends per share						Total cash	Dividend payout	Ratio of dividends
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended February 28, 2023	-	0.00	-	30.00	30.00	414	7.5	0.5
Year ended February 29, 2024	-	0.00	-	30.00	30.00	414	13.7	0.5
Year ending February 28, 2025 (Forecast)	-	0.00	-	30.00	30.00		29.4	

3. Forecast of consolidated financial results for the year ending February 28, 2025 (from March 1, 2024 to February 28, 2025)

	Percentages indicate veg							ar-on-vear changes		
Г	Percentages indicate year-on-year chan								ai-on-year endinges	
		Net sales		Operating pr	Operating profit Ordinary profit		Profit attributa owners of pa		Earnings per share	
		Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	Full year	92,900	8.7	2,300	(35.8)	2,000	(30.2)	1,400	(53.6)	101.90

No

4. Notes

(1) Changes in significant subsidiaries during the year ended February 29, 2024

(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
Changes in accounting policies due to revisions to accounting standards and other regulations:
Yes
Changes in accounting estimates:
No
Changes in accounting estimates:
Yes
Restatement of prior period financial statements:
No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of February 29, 2024	13,937,857 shares	As of February 28, 2023	13,937,857 shares
Number of treasury shares at the end of the	period		
As of February 29, 2024	198,877 shares	As of February 28, 2023	201,406 shares
Average number of shares during the period	d		
Year ended February 29, 2024	13,738,499 shares	Year ended February 28, 2023	13,735,604 shares

Consolidated financial statements

Consolidated balance sheets

		(Millions of yen
	As of February 28, 2023	As of February 29, 2024
ssets		
Current assets		
Cash and deposits	16,113	20,19
Notes and accounts receivable - trade and contract assets	7,469	10,714
Merchandise and finished goods	1,701	1,78
Work in process	3,953	4,15
Raw materials and supplies	117	11
Advance payments to suppliers	484	50
Prepaid expenses	1,071	1,08
Advances paid	582	37
Consumption taxes refund receivable	-	8
Other	281	3,12
Allowance for doubtful accounts	(2)	(
Total current assets	31,772	42,14
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	39,836	39,35
Facilities, net	9,712	11,91
Machinery, equipment and vehicles, net	1,222	1,14
Tools, furniture and fixtures, net	783	85
Land	39,688	52,01
Leased assets, net	1,729	1,78
Construction in progress	15	87
Other, net	48	5
Total property, plant and equipment	93,036	108,00
Intangible assets		
Leasehold interests in land	1,451	1,45
Trademark right	3	
Software	408	45
Other	50	4
Total intangible assets	1,914	1,95
Investments and other assets	,	,
Investment securities	33,467	40,85
Long-term loans receivable	956	92
Long-term prepaid expenses	11,953	11,80
Deferred tax assets	444	18
Retirement benefit asset	159	18
Guarantee deposits	4,806	4,80
Other	378	38
Allowance for doubtful accounts	(86)	(9
Total investments and other assets	52,079	59,04
Total non-current assets	147,030	168,99
Total assets	178,803	211,14

		(Millions of yen)
	As of February 28, 2023	As of February 29, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	6,116	8,501
Short-term borrowings	4,871	4,871
Current portion of long-term borrowings	17,404	18,971
Lease liabilities	697	607
Accounts payable - other	2,010	2,858
Accrued expenses	1,244	1,111
Accrued business office tax	114	115
Income taxes payable	865	1,146
Accrued consumption taxes	947	925
Provision for bonuses	527	553
Other	2,763	3,853
Total current liabilities	37,561	43,516
Non-current liabilities		
Long-term borrowings	33,887	45,335
Lease liabilities	1,422	1,483
Deferred tax liabilities	6,734	9,561
Provision for retirement benefits for directors (and other	212	220
officers)	212	239
Retirement benefit liability	1,767	1,854
Asset retirement obligations	1,512	5,229
Guarantee deposits received	8,054	8,400
Other	1,168	1,052
Total non-current liabilities	54,759	73,158
Total liabilities	92,320	116,674
Net assets		
Shareholders' equity		
Share capital	33,018	33,018
Capital surplus	30,157	30,187
Retained earnings	13,576	16,178
Treasury shares	(1,464)	(1,447
Total shareholders' equity	75,288	77,938
Accumulated other comprehensive income		,
Valuation difference on available-for-sale securities	11,426	16,739
Foreign currency translation adjustment	(63)	(63
Remeasurements of defined benefit plans	(259)	(246
Total accumulated other comprehensive income	11,102	16,429
Non-controlling interests	91	98
Total net assets	86,482	94,466
Total liabilities and net assets	178,803	211,140

(Millions of yen) Fiscal year ended Fiscal year ended February 28, 2023 February 29, 2024 Net sales 78,212 85,428 Cost of sales 46,295 49,450 Gross profit 31,917 35,977 Selling, general and administrative expenses 3.876 2.617 Advertising expenses Personnel expenses 10,432 10,921 Business office tax 113 115 Provision of allowance for doubtful accounts 21 28 Provision for bonuses 444 459 Retirement benefit expenses 466 584 Provision for retirement benefits for directors (and other 42 26 officers) 4,996 4,905 Rent expenses on land and buildings 2,312 1,959 Depreciation Other 9,987 10,775 32,393 Total selling, general and administrative expenses 32,693 3,584 Operating profit (loss) (776)Non-operating income Interest income 11 20 Dividend income 679 767 Subsidies for employment adjustment 79 5 Cooperation money income 238 Subsidy income 110 2,615 Business compensation income 373 _ 309 177 Miscellaneous income 3,934 1,455 Total non-operating income Non-operating expenses 536 590 Interest expenses borrowing fee 143 168 Share of loss of entities accounted for using equity method 937 1,237 Miscellaneous expenses 181 176 1,798 2,173 Total non-operating expenses Ordinary profit 1,359 2,866 Extraordinary income Gain on reversal of asset retirement obligations 15 Gain on sale of non-current assets 6,996 401 Gain on change in equity 321 Gain on sale of investment securities 2,956 Compensation income 540 200 Gain on sale of businesses Gain on liquidation of subsidiaries 12

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

Total extraordinary income

7,333

4,110

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	February 28, 2023	February 29, 2024
Extraordinary losses		
Loss on retirement of non-current assets	22	42
Loss on disaster	52	655
Loss on cancellation of performances	205	-
Impairment losses	852	886
Loss on disposal of inventories	288	-
Litigation settlement	_	192
Penalty cost	_	37
Loss on valuation of shares of subsidiaries and associates	_	2
Total extraordinary losses	1,421	1,818
Profit before income taxes	7,271	5,158
Income taxes - current	753	1,273
Income taxes - deferred	1,356	846
Total income taxes	2,110	2,119
Profit	5,161	3,038
Profit (loss) attributable to non-controlling interests	(323)	22
Profit attributable to owners of parent	5,484	3,016

Consolidated statements of comprehensive income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	February 28, 2023	February 29, 2024
Profit	5,161	3,038
Other comprehensive income		
Valuation difference on available-for-sale securities	1,128	5,308
Remeasurements of defined benefit plans, net of tax	84	13
Share of other comprehensive income of entities accounted	1	4
for using equity method	1	4
Total other comprehensive income	1,214	5,326
Comprehensive income	6,376	8,365
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,699	8,342
Comprehensive income attributable to non-controlling	(222)	22
interests	(323)	22

Consolidated statements of changes in equity Fiscal year ended February 28, 2023

					(Millions of yen)	
	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	33,018	30,136	8,476	(1,485)	70,145	
Cumulative effects of changes in accounting policies			(370)		(370)	
Restated balance	33,018	30,136	8,106	(1,485)	69,775	
Changes during period						
Profit attributable to owners of parent			5,484		5,484	
Change in scope of consolidation			(13)		(13)	
Purchase of treasury shares				(10)	(10)	
Disposal of treasury shares		20		32	52	
Change in treasury shares arising from change in equity in entities accounted for using equity method				(0)	(0)	
Net changes in items other than shareholders' equity						
Total changes during period	_	20	5,470	21	5,512	
Balance at end of period	33,018	30,157	13,576	(1,464)	75,288	

	1	Accumulated other co	omprehensive incom	e		ng Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	
Balance at beginning of period	10,297	(63)	(344)	9,889	798	80,833
Cumulative effects of changes in accounting policies						(370)
Restated balance	10,297	(63)	(344)	9,889	798	80,463
Changes during period						
Profit attributable to owners of parent						5,484
Change in scope of consolidation						(13)
Purchase of treasury shares						(10)
Disposal of treasury shares						52
Change in treasury shares arising from change in equity in entities accounted for using equity method						(0)
Net changes in items other than shareholders' equity	1,128		84	1,213	(706)	506
Total changes during period	1,128	-	84	1,213	(706)	6,019
Balance at end of period	11,426	(63)	(259)	11,102	91	86,482

Fiscal year ended February 29, 2024

(Millions of yen)

			<u>al 1 11 1 5</u>		(willions of yell)	
	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	33,018	30,157	13,576	(1,464)	75,288	
Cumulative effects of changes in accounting policies					_	
Restated balance	33,018	30,157	13,576	(1,464)	75,288	
Changes during period						
Dividends of surplus			(414)		(414)	
Profit attributable to owners of parent			3,016		3,016	
Purchase of shares of consolidated subsidiaries		13			13	
Purchase of treasury shares				(18)	(18)	
Disposal of treasury shares		17		35	52	
Change in treasury shares arising from change in equity in entities accounted for using equity method				(0)	(0)	
Net changes in items other than shareholders' equity					_	
Total changes during period	-	30	2,601	17	2,650	
Balance at end of period	33,018	30,187	16,178	(1,447)	77,938	

	I	Accumulated other co	omprehensive incom	e		
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	11,426	(63)	(259)	11,102	91	86,482
Cumulative effects of changes in accounting policies						_
Restated balance	11,426	(63)	(259)	11,102	91	86,482
Changes during period						
Dividends of surplus						(414)
Profit attributable to owners of parent						3,016
Purchase of shares of consolidated subsidiaries						13
Purchase of treasury shares						(18)
Disposal of treasury shares						52
Change in treasury shares arising from change in equity in entities accounted for using equity method						(0)
Net changes in items other than shareholders' equity	5,312	_	13	5,326	7	5,333
Total changes during period	5,312	_	13	5,326	7	7,983
Balance at end of period	16,739	(63)	(246)	16,429	98	94,466

Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	February 28, 2023	February 29, 2024
sh flows from operating activities		
Profit before income taxes	7,271	5,158
Depreciation	5,147	4,619
Increase (decrease) in provision for bonuses	63	25
Decrease (increase) in retirement benefit asset	112	(90
Increase (decrease) in retirement benefit liability	91	86
Increase (decrease) in provision for retirement benefits for	(673)	26
directors (and other officers)		
Increase (decrease) in allowance for doubtful accounts	(24)	9
Interest and dividend income	(691)	(788
Interest expenses	536	590
Share of loss (profit) of entities accounted for using equity	937	1,237
method		-,
Loss on retirement of property, plant and equipment	22	42
Loss (gain) on sale of property, plant and equipment	(6,996)	-
Loss on valuation of shares of subsidiaries and associates	_	2
Loss (gain) on sale of investment securities	—	(2,956
Gain on reversal of asset retirement obligations	(15)	-
Loss (gain) on change in equity	(321)	(401
Impairment losses	852	886
Loss (gain) on sale of businesses	_	(200
Penalty costs	_	37
Litigation settlement	_	192
Losses on performance cancelled	205	-
Compensation income	_	(540
Loss on disaster	52	655
Loss on disposal of inventories	288	-
Loss (gain) on liquidation of subsidiaries	-	(12
Decrease (increase) in trade receivables and contract assets	1,071	(3,248
Decrease (increase) in inventories	(458)	(284
Decrease (increase) in advance payments to suppliers	235	(25
Increase (decrease) in trade payables	(1,585)	2,384
Decrease (increase) in guarantee deposits	(57)	4
Increase (decrease) in guarantee deposit received	(387)	141
Increase (decrease) in accrued consumption taxes	(164)	32
Decrease (increase) in other current assets	(279)	(211
Increase (decrease) in other current liabilities	(322)	1,213
Other, net	1,155	215
Subtotal	6,068	8,806
Interest and dividends received	805	901
Interest paid	(572)	(557
Proceeds from compensation	_	540
Payments associated with disaster loss	(46)	(530
Payments associated with cancellation of performances	(200)	-
Income taxes refund	300	5
Income taxes paid	(293)	(1,030
Net cash provided by (used in) operating activities	6,061	8,134

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	February 28, 2023	February 29, 2024
Cash flows from investing activities		
Payments into time deposits	(100)	(100)
Proceeds from withdrawal of time deposits	260	100
Purchase of property, plant and equipment	(864)	(15,475)
Proceeds from sale of property, plant and equipment	10,296	-
Purchase of intangible assets	(194)	(232)
Purchase of investment securities	(98)	(1,223)
Proceeds from sale of investment securities	30	4,779
Purchase of shares of subsidiaries and associates	(18)	(1,402)
Proceeds from liquidation of subsidiaries	-	64
Loan advances	-	(2,000
Proceeds from collection of loans receivable	72	51
Proceeds from sale of businesses	-	200
Other, net	322	1
Net cash provided by (used in) investing activities	9,706	(15,236
— Cash flows from financing activities		
Proceeds from long-term borrowings	_	17,000
Repayments of long-term borrowings	(14,435)	(3,984
Proceeds from share issuance to non-controlling shareholders	1,800	_
Purchase of shares of subsidiaries not resulting in change in		(1
scope of consolidation	_	(1)
Repayments of lease liabilities	(816)	(757)
Purchase of treasury shares	(10)	(18
Proceeds from sale of treasury shares	0	1
Repayments of installment payables	(45)	(43
Dividends paid	_	(413
Net cash provided by (used in) financing activities	(13,507)	11,781
Net increase (decrease) in cash and cash equivalents	2,260	4,679
Cash and cash equivalents at beginning of period	16,531	16,013
Increase in cash and cash equivalents resulting from inclusion of		- •,• -•
subsidiaries in consolidation	6	-
Decrease in cash and cash equivalents resulting from exclusion of		
subsidiaries from consolidation	(2,784)	-
Cash and cash equivalents at end of period	16.013	20,692
	10,015	20,092